



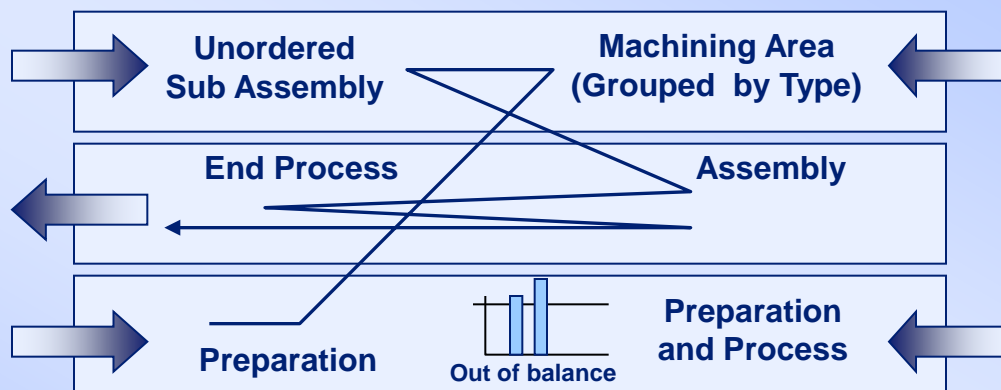
Case Study 4

Heavy Engineering :
Machine Tool Production

Result

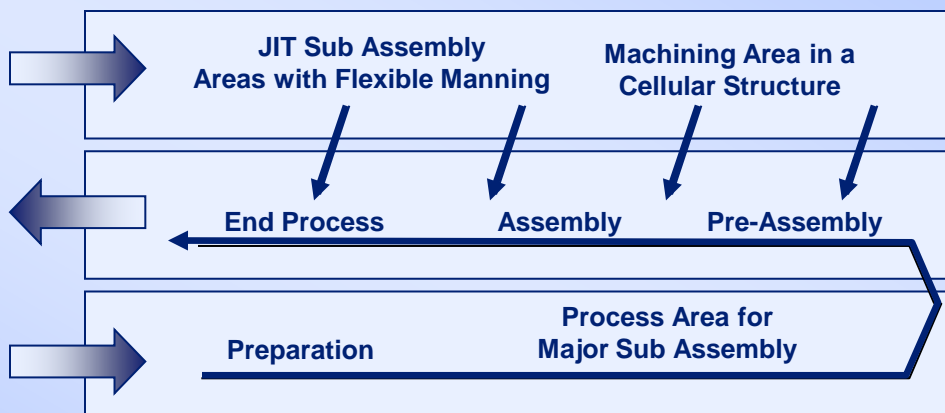
- + 50% Productivity Improvement.
- + 80% Lead time reduction.
- + 40% Space Reduction

Previous Condition



- No 5S, no 'One piece flow', no concept of the 7 Wastes and no Standard Work. Poor workflow leading to extended Lead-time.
- Large imbalance in workloads between sections and departments.
- Poor stock level control leading to unforeseen stock-outs.

Current Condition



- 5S, 7 Waste philosophy implemented.
- Standard Work implemented and coupled with work balancing.
- All people become more multi-skilled.
- Inherent waste is removed from the system of work.

Tools Used

Policy Deployment, 5S,
7 Wastes, Standard Work
One-piece flow and PC

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